

H.E. Erkki Keldo  
Minister of Economy and Industry  
the Republic of Estonia

August 21, 2025

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Your Excellency,

It is our pleasure to invite you as a distinguished guest to the **Future Investment Initiative’s 9th Edition (FII9)**, taking place October 27-30, 2025, in Riyadh, Saudi Arabia.

Under the theme, **The Key to Prosperity**, FII9 will explore how leaders across sectors can unlock new pathways for growth in a world shaped by accelerating change and deepening contradictions. Striking a balance between global energy security and climate commitments is now more critical than ever. Innovation continues to transform labor markets, raising new questions about economic resilience and stability. Intensifying geopolitical rivalries underscore the urgency of advancing global peace and security—meanwhile, rising economic fragmentation calls for a renewed commitment to cross-border investment and meaningful collaboration. Your leadership and expertise will bring invaluable insights to these critical discussions.

**Powered by the FII Institute**, FII9 will convene over **5,000 leaders from government, business and investment**, representing more than **90 countries**. Discussions will center on shifting capital flows, transforming industries, and the key trends shaping the future of global investment. Building on previous conferences—which have secured investment commitments exceeding **\$198 billion**—FII9 will again set the agenda for the international investment community.

Thank you for considering this invitation. Your point of contact, Ms. Asmaa Assid ([asmaa.assid@fii-institute.org](mailto:asmaa.assid@fii-institute.org)) remains at your disposal to provide any necessary information or address any queries regarding your potential participation.

We look forward to welcoming you to FII9.

Kindest regards,

Yasir B. Al-Rumayyan

**H.E. Yasir Al-Rumayyan**  
Chairman, FII Institute

Richard Attias

**Richard Attias**  
Chairman of the Executive  
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